

1

5-10 minutes
The challenge

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2

5-10 minutes
Who are the stakeholders of today?
(add the stakeholders in the sticky notes):

3

5-10 minutes

What stakeholders have the **most agency** to influence the situation? Rank them.

4

5-15 minutes

What are the stakeholders' **values and interests** in the situation? (e.g., power, personal achievement, indulgence, social welfare, benevolence, tradition, religion, security, money, etc.)

5

5-15 minutes

For each stakeholder, what would they **change if they had absolute authority** in the situation?



10-15 minutes

What are the **external positive or negative factors that** influence the situation? (Social, Technological, Environmental, Economic, Political factors)

Social				
Technological				
Environmental				
Economic				
Political				

7

10-20 minutes

Looking **10 years into the future**, in this situation, what are **critical uncertainties** (Social, Technological, Environmental, Economic, Political uncertainties)? *A critical uncertainty is a factor that can influence futures (e.g., Aging care - most older adults aging in nursing homes, undesirable/most older adults aging with family, desirable).*

Extreme A Undesirable	Uncertainty name	Extreme B Desirable



10-15 minutes
Visioning

In **10 years**, imagine there are no barriers, limitations, or constraints; what would the situation look like? Propose elements of an **aspirational vision**. Ignore trends and challenges, focus on what is possible and desirable.

9

5-10 minutes

In the 10 years, if the vision is realized, what stakeholders will have the **most agency**? Rank them.

10

5-15 minutes
Transformation

What or how do these **stakeholders** need to **change** or achieve to make the vision?

11

0-10 minutes

List any other stakeholders from step 3 that are not in step 9

12

0-15 minutes
Transformation

What or how do these **stakeholders** need to **change** or achieve to make the vision?

13

10-20 minutes
External transformation

How does the context need to change? How do **external factors** need to **change** to achieve the 10-year vision for the situation?
(Social, Technological, Environmental, Economic, Political factors)

Social				
Technological				
Environmental				
Economic				
Political				